

This document should be complete by all partners, and should identify potential mitigations for barriers identified through the scoping exercises:

- The Desk Based Review
- The Stakeholder Survey and
- The Partner Visit

The below should outline the specific barrier, a brief description, as well as what the potential mitigations may be. These should be grouped thematically, with an example being found in each section below. The complete mitigations in relation to this project can be found in the toolkit.

Regulatory and Legal

Barrier	Brief description	Potential Mitigations
Regulatory uncertainty (NUC process)	Approval steps and local accreditation standards are not fully known to UK partners.	<ul style="list-style-type: none">NUC should ensure that the regulatory processes are clear and easy to understand by all stakeholders within and outside the country.Laws set out should not be frequently changed without due noticeApproval steps and local accreditation standards captured in an easy-to-Understand manner are displayed on its website and other communication outletsSuch laws can be reviewed at 5 years interval NUC Website should also provide such information

Financial and Economic

Barrier	Brief description	Potential Mitigations
Financial sustainability	Both partners face tight budgets; partnerships need predictable, durable funding.	<ul style="list-style-type: none">• Establish co-funded partnership models where costs and revenues are transparently shared.• Secure multi-year funding or endowments from government education agencies or development partners (e.g., British Council, TETFund).• Introduce revenue diversification through executive education, online short courses, and alumni fundraising.

Operational and organisational

Barrier	Brief description	Potential Mitigations
Visa application complexity	Unreliable portals led to third-party processing; adds time/cost.	<ul style="list-style-type: none">• Strengthen institutional partnerships with embassies or immigration offices,• establish centralized support for visa processing,• provide early guidance and digital checklists for applicants.

Pedagogic/Academic

Barrier	Brief description	Potential Mitigations
Regional cultural differences	Variations across Nigerian regions affect study modes and support needs.	<ul style="list-style-type: none">• In Nigerian higher education, English is the official language of teaching and learning, except when it involves the teaching of other languages apart from English.• Establish Community-Embedded Learning Centres (CELCs) and regional Digital Learning Hubs that leverage local infrastructure and cultural context.• Develop multilingual learner support and inclusive pedagogy models through trained regional “Digital Champions.• Implement a train-the-trainer cascade model to continuously build staff capacity for inclusive teaching across diverse regions.

Technological

Barrier	Brief description	Potential Mitigations
Connectivity & power reliability	Internet/power instability impedes delivery and access to platforms/libraries.	<ul style="list-style-type: none">• Implement offline access options by providing downloadable content• use low-bandwidth platforms,• provide backup power sources such as solar solutions,• partner with telecom providers for subsidized data access

Security and Risk

Barrier	Brief description	Potential Mitigations
Security risks to travellers	Crime, kidnapping and armed robbery risks elevate travel risk management needs.	Locate TNE units in secure urban centres that have better security cover than remote locations close to ungoverned spaces.

Perception and Recognition

Barrier	Brief description	Potential Mitigations
Perception: importing = low faith in local HE	Some see foreign awards as implying weak confidence in domestic provision.	TNE model that encourages mutual benefits between local HEIs and their foreign partners will instil more confidence and mutual respect, like a dual degree option for instance.

Environmental and Sustainability

Barrier	Brief description	Potential Mitigations
Environmental footprint of travel	Travel for set-up and QA adds environmental impact (noted as a factor).	<ul style="list-style-type: none">• Use virtual platforms for meetings, quality assurance, and administrative coordination to reduce international travel.• Establish Robust Quality Assurance (QA) Frameworks with regular monitoring and evaluating programs to ensure sustainable environmentally friendly standards are maintained by each party.
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