



Tempus

PROJECT OVERVIEW

Professor A. O. Moscardini
Cardiff Metropolitan University
BUCUM Kick Off Meeting
13/14th December 2012



Cardiff Metropolitan University
Prifysgol Fetropolitan Caerdydd

UAMC



Tempus

Tempus is the European Union's programme which supports the modernisation of higher education in the Partner Countries of Eastern Europe, Central Asia, the Western Balkans and the Mediterranean region, mainly through university cooperation projects.



Tempus

BUCUM

This is a regional JEP in Governance Reform involving ten universities in Libya, Morocco, Egypt and Lebanon satisfying the regional priority ‘ University Management and Student Services’ .

The wider objective of the project is to demonstrate that good management practices can build sustainable HE cooperation between nations.

The project does this by addressing the challenges facing the management of a global university in the 21st Century.

BUCUM



- **Equalisation of University standards or systems**
- **Sustainability of Outcomes**
- **Dissemination**

BUCUM



- **Bologna Process**
- **Not a prescription but a mutual harmonisation of systems.**
- **No particular system can be called best.**



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BUCUM - OBJECTIVES

- 1. To identify the common deficiencies in University Management throughout the four partner countries.**
- 2. To train/retrain university staff in new management approaches including short courses, Master level modules and e-learning material.**
- 3 To establish centres of good governance at each partner university.**
- 4. To install rigorous quality assurance processes.**
- 5. To demonstrate that with good management, strong bridges can be built between four ENPI countries.**

METHODOLOGY

The project will advise on key management skills and structures and use a ‘training the trainers’ methodology where fifty trainers will be trained.



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OBJECTIVE 1

To identify the common deficiencies in University Management throughout the four partner countries

Initially, common needs will be identified by a scoping process led by the UK based Leadership Foundation.

Three day workshop will be arranged in March

This will be discussed later today



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OBJECTIVE 2

To train/retrain university staff in new management approaches including short courses, Master level modules and e-learning material

The workshop will feed back to the development of a number of short courses, Master's level modules and an Adaptive, web-based Learning System.

This will enable three levels of management to be addressed:

Existing Managers,

Aspiring Managers

Potential Managers (graduate students who wish to pursue a career in university management).

This is a STRUCTURAL MEASURE

Its main objective of this project is to improve leadership, governance and management of MEDA region higher education and converge it with that of EU universities.

Objectives

- **Presidents Network**
- **WHEEL**
- **Leadership Centres**
- **Adaptive Learning System**
- **On Line Masters**



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NEW METHODS

From LHEM, we have around 150 Learning Objects (short 10 minute presentations with video, audio and Powerpoint slides).

In our project , the role of the two IT specialists (Osel in Italy and Shoofly in the UK) is to examine how we can improve these both in content and presentation.

Especially can we convert them into Mobile and tablet Apps. This will involve equipment, know how and training



European Commission
TEMPUS

MASTERS DEGREE

The masters modules can be assembled to form a Master's degree in University Management. The short courses will be accredited by the universities and the four Ministries will accredit the new Masters programme.



European Commission
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OBJECTIVE 3

To establish centres of good governance at each partner university

Each partner university will open its own Centre of Good Governance which will be the focus for the project.

For former LHEM partners these can be the existing centres.



There were many problems with purchasing equipment and opening centres in the current project which I wish to avoid in our new one.

I would therefore like all centres to be open within six months of the start (i.e. April 2013)

The new partners will have to create a new room for the centre. We now have an efficient purchasing process which will enable us to get the equipment installed within this time frame.

EQUIPMENT

The material we are going to produce will determine the equipment we need to buy.

Each university has been allocated around 25/30 000 euro.

I suggest we are much more imaginative than just buying PCs and we use the money to buy Tablets and modern devices for use in teaching and learning. We also need software and servers to create our own Collaborative Platform.

I would also like to build a roadshow which can contain dissemination material for use both inside and outside the university.



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OBJECTIVE 4 - QUALITY

To install rigorous quality assurance processes

Feedback

Performance Measures

OBJECTIVE 5

To demonstrate that with good management, strong bridges can be built between four ENPI countries

Networks

Mobility

WHEEL

Collaboration Platform

COLLABORATION PLATFORM

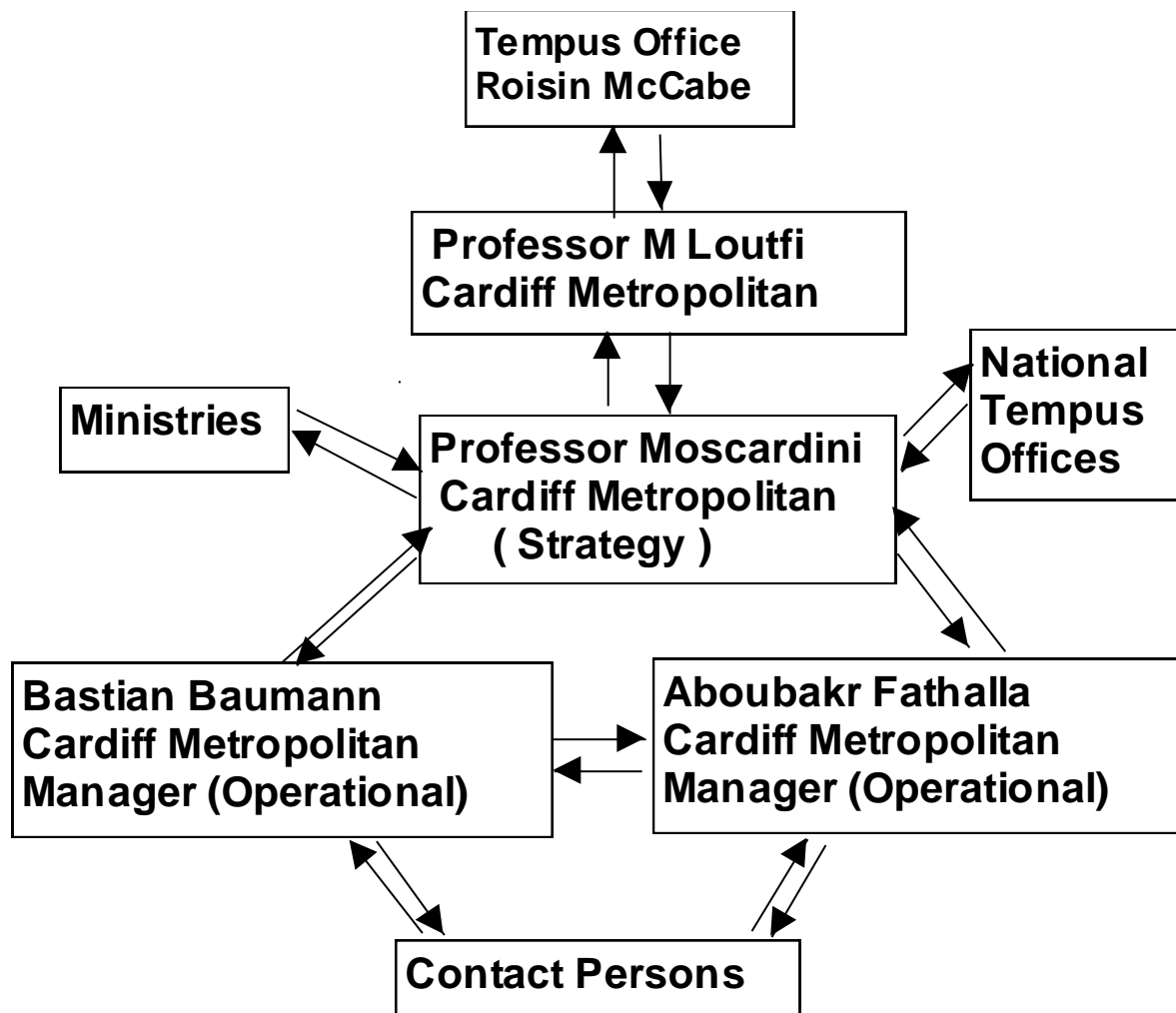
A major emphasis in this project is networking and dialogue. A suggestion is a COLLABORATIVE PLATFORM .

This serves as a website but is much more than that. It will exist at various levels and with various securities. It can store all documents and communication. I will simplify the planning of events, contain letter templates with the required logos so that all communication is regular and the same format thus creating a project “brand” It will give access to all material that is produced, allow Skype (both one-to-one and group) and serve as a noticeboard, calendar and dissemination platform.

A prototype will demonstrated tomorrow



Management



Sustainability

Typical outcomes that are sustainable are

Networks
Centres
Degrees
Good Practice

Networks

A good network will be self sustaining but there are also actions that can aid the process
In LHEM we have formed two networks

Presidents network
WHEEL



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The President's Network

LHEM set up a network of leaders of universities in the project to discuss, advise and learn about issues that will affect the University of the 21st Century.

This network can then be carried over to BUCUM

ARELEN - Arab and European Leadership Network for Higher Education



Professor Sultan Abou Orabi, on behalf of Association of Arab Universities and Professor Antony Chapman, on behalf of Cardiff Metropolitan University signed a memorandum of Initial Agreement to host the Arab and European Leadership Network for Higher Education, (ARELEN). The network is an outcome of the Tempus Leadership in Higher Education Management project, coordinated by Professor Mohamed Loutfi of Cardiff Metropolitan University in association with the UK Leadership Foundation for Higher Education.



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Sustainable Outcome

Women in Higher Education Elite Leaders

The WHEELERS have got together and formed an NGO called Nour which will be self funding and provide money to continue the network after the end of the project.



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From left to right: Shahira Elshafeey (Fayoum University, Egypt), Naglaa El Sherbiny (Fayoum University, Egypt), Amal Elouazzani (University Hassan II, Casablanca), Mounira Ben M'Rad (University of Sfax, Tunisia), Diana Nahle (MUBS, Lebanon), Hania Nakkash (Beirut Arab University, Lebanon), Maria Pia Circella (University of Bari, Italy), Ilhem Kallel (University of Sfax, Tunisia), Latifa Kechiche (University of Sousse, Morocco), Bouchra Kachoub (SIST University of Sunderland, Morocco), Najoua Essoukri Ben Amara (University of Sousse, Tunisia), Fatima-Zahra Iflahen (Caddy Ayyad University, Morocco), Wessam Mohamed (Fayoum University, Egypt), Alfredo Moscardini (UWIC, UK), Najla Bouden Romdhan (Ministry of Higher Education, Tunisia)

Dissemination

Three Types

Institutional
National
International



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Internal Dissemination

People tend to keep power to themselves

It is important to disseminate the project in the individual institutions from the beginning of the project.

THE AMERICAN UNIVERSITY IN CAIRO
جامعة القاهرة الأمريكية

HiEdu - Higher Education

TEMPUS

TEMPUS IV Project n° JEP158979 - Leadership in Higher Education Management
158979-TEMPUS-UK-TEMPUS-SMGR

WHAT IS TEMPUS?
Tempus is the European Union's programme which supports the modernisation of higher education in the Partner Countries of Eastern Europe, Central Asia, the Western Balkans and the Mediterranean region, mainly through university cooperation projects.

WHAT IS TEMPUS LHEM?
Leadership in Higher Education Management (LHEM) Project is dedicated to the topic of university Leadership. It aims at helping existing leaders, potential leaders and aspiring leaders. The project also supports the role of women in Higher Education management through a group called WHEEL.

TEMPUS LHEM project has adopted the values of work, creation, innovation, competitiveness and equality and seeks to spread them in participating universities.

PROJECT PARTICIPANTS
The Cardiff Metropolitan university is coordinating a three year project with Egypt, Lebanon, Tunisia and Morocco Italy and Greece on the topic of Leadership in Higher Education Management. The project is supported by the four Arab Ministries, the Magna Charta Observatory, the UK Leadership Foundation, the Arab Network for Quality Assurance Agencies and the Association of Arab Universities.

Country	Partners
Egypt	AUC, Fayoum University, Ain Shams University
Lebanon	Modern University of business & science, Beirut Arab University
Morocco	Superior Institute for science & Technology, King Hassan II, Cadi Ayyad University
Tunisia	Sfax University, Sousse University

Support

ORGANIZING UNIVERSITIES FOR EFFECTIVE STUDENT, STAFF AND COMMUNITY ENGAGEMENT

K-Units
M1 Establishing Academic and Vocational Courses
M2 Promoting Lifelong Learning
M3 Understanding Internationalisation
M4 Securing the Participation of different groups

I-Units
M5 Developing New Curricula
M6 Developing Reach Out Centres
M7 Running an International Office

V-Unit
M8 President of Sfax talking about Entrepreneurship courses

THE EQUIPMENT FOR THE CENTRES HAS FOUR DIFFERENT FUNCTIONS

- General office equipment
- Video conferencing
- Production of e-learning
- Running the Masters course

TEMPUS LHEM Meeting in Morocco

TEMPUS kickoff meeting in Cardiff

National Dissemination

MINISTRIES

Centres
Elearning
Masters

International Sustainability

ARELEN,
WHEEL –NOUR
International Dissemination Event
Web page
International Journals



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UWIC and Leadership Foundation successfully complete Scoping Visits in MEDA countries

05/05/2011 09:10

THE University of Wales Institute, Cardiff (UWIC) and the Leadership Foundation for Higher Education have spent the last eight months visiting partner universities and Ministries of Higher Education in Egypt, Lebanon, Tunisia and Morocco to understand what is seen as the definition of Leadership within Higher Education Management, and to learn how leaders in such regions can be helped to further develop and enhance their roles. This activity was led by the Leadership Foundation which is a leading UK expert in this area.

These scoping activities form part of a €1.2m TEMPUS project which was successfully granted to UWIC in May 2010. Funded by the European Commission, the TEMPUS project entitled *Leadership in Higher Education Management* (LHEM) is designed to provide a dedicated service of support and advice on leadership, governance and management of partner universities in four MEDA countries – Egypt, Morocco, Lebanon and Tunisia. It is a three year programme and will result in well equipped Leadership centres in all ten MEDA universities.

The results of these recent scoping activities will form the basis of a comprehensive report which will be delivered to the four Ministries of Higher Education and will act as a platform to develop the activities for the development of the project. This project will tackle the problem at three levels – existing leaders, aspiring leaders and postgraduates. An adaptive learning system will be assembled online where an existing or aspiring leader can enter their profile and then automatically be allotted a learning pathway through specially prepared material. This material will subsequently be assembled in a traditional Master format for postgraduates.



The LHEM project will also form two important networks; one for present Leaders in Higher Education and the other to promote the role of women in Higher Education. Both networks will work towards a global level to enable top-management issues to be discussed and exchanges to take place.

Co-ordinated by Dr Mohamed Loutfi, Dean of International Development at UWIC, the €1.2m funded project is key to building on the success of the [Erasmus Mundus project achievements](#). "This project aims to improve leadership and management in Higher Education. Through our close work with the Leadership Foundation, and through the comprehensive scoping visits to the region, we welcome the institutional cooperation which is developing amongst our partners, and we look forward to further developing the project activities to train the leaders of the future."

View [Leadership Foundation for Higher Education](#) website.

EU Partners:

1. University of Wales Institute, Cardiff – UK (Coordinator)
2. University of Bari - Italy
3. Ionian University - Greece
4. Leadership Foundation for Higher Education - UK
5. Magna Charta Observatory - Italy

Home

Last Updated: Tue May 01, 2012 18:01 pm (KSA) 15:01 pm (GMT)

EU program seeks to modernize higher education in Middle East and North Africa

Tuesday, 01 May 2012



A European educational program known as TEMPUS seeks to help modernize the higher education in North African and Middle East. (File Photo)

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By MUSTAPHA AJBAILI
AL ARABIYA

An educational program established by the European Union more than two decades ago to guide countries born from the wreckage of the Soviet Union toward a modern higher educational system has extended its arm to Middle East and North African currently undergoing extensive socio-political and economic changes.

For more information, visit [http://www.al-arabiya.com](#)



*رئيس الجامعة يفتتح الدورة الثامنة عشر لاعداد المعلم *صرف بدل جهود غير عادية للعاملين بالجامعة *رئيس الجامعة يفتتح معرض

الأخبار

🕒 رئيس الجامعة يستقبل مسنول التنمية الدولية بجامعة كارديف

10-يوليو-2012



في اطار التعاون بين جامعة الفيوم وجامعة كارديف بالمملكة المتحدة استقبل الأستاذ الدكتور/ عيد الحميد عيد التواب صيري رئيس الجامعة السيد/ ابو بكر فتح الله مسنول التنمية الدولية بجامعة كارديف وذلك ليحت اوجة التعاون بين الجامعتين في اطار مشروعات التميس.



شهد اللقاء الاستاذ الدكتور/ مجدى حنا نائب رئيس الجامعة لشنون الدراسات العليا والبحوث و الأستاذ الدكتور/ خالد حمزة نائب رئيس الجامعة لشنون التعليم والطلاب والأستاذ الدكتور/ محمود شتدى مدير وحدة إدارة المشروعات بالجامعة و الأستاذ الدكتور/ كمال غلاب مدير مركز تنمية قدرات اعضاء هيئة التدريس والدكتورة/ هويدا عيد الرسول مشرف التعاون الدولي بالجامعة.



الجدير بالذكر أن مشروعات التميس بجامعة الفيوم قائمة منذ ثلاث سنوات وتتمثل في تنمية قدرات القيادات الجامعية والقيادات النسائية وتدريب الاقران وهو مشروع خاص بكلية التربية .





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Cardiff Met and AArU set to host Leadership Network

06/07/2012 15:00

The Secretary General of the [Association of Arab Universities \(AArU\)](#), Professor Sultan About Orabi, visited Cardiff Metropolitan University (formerly UWIC) in recognition of the strong links Cardiff Met has with its member institutions.

The Association of Arab Universities is a pan Arab organisation, with 240 member universities and many more partners and affiliates around the world.

During the visit, Professor Sultan About Orabi, on behalf of Association of Arab Universities and Professor Antony Chapman, on behalf of Cardiff Metropolitan University signed a memorandum of Initial Agreement to host the Arab and European Leadership Network for Higher Education, (ARELEN). The network is an outcome of the [Tempus Leadership in Higher Education Management project](#), coordinated by Professor Mohamed Loutfi of Cardiff Metropolitan University in association with the [UK Leadership Foundation for Higher Education](#).



Professor Mohamed Loutfi, Professor Antony Chapman, Professor Sultan About Orabi and Mr David Lock

The joint hosting of the network with AArU, a prominent regional organisation, will help to ensure a sustainable outcome for the project in the Middle East and North Africa (MENA) region.

Cardiff Metropolitan University's Vice Chancellor, Professor Antony Chapman said: "We were delighted to welcome Professor Orabi as a representative of the AArU, and look forward to continuing to build on the strong links between our institutions."

EGYPT

New regional higher education initiatives under way

Wagdy Sawahel 12 August 2012 Issue No:234

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Egypt has launched new higher education initiatives including a plan to set up branches of Alexandria University in Lebanon and Malaysia, establishing an Arab higher education area and joining the Arab and European Leadership Network for Higher Education.

The initiatives will give Egypt's universities a greater regional presence, facilitate the mobility of postgraduate students among Arab universities and help to improve university leadership, governance and management.

Branch campuses

On 22 July the council of graduate studies and research at Alexandria University – Egypt's second largest institution – adopted partnership agreements with the Charitable Lebanese Association and the Malaysian Falcon Company to create branch campuses in those countries.

"These conventions represent a major shift in the history of Alexandria University," said Sedeek Abdul Salam, vice-president for graduate studies and research.

Egyptian universities have established a number of international branch campuses, including a branch of Alexandria University (Tong city) in South Sudan and a branch of Cairo University in the Sudanese capital Khartoum, with faculties in four Sudanese states.

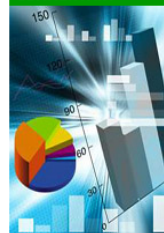
According to the [website](#) of the Union of Islamic World Students,



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This Week

COMMENTARY



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Latest News

 Within the framework of the LHEM Tempus project, Dr. Hoda Sleem visited the University of Bari in Italy on October 30 and 31, 2012. During this visit, LHEM project activities including the adaptive learning program, the MA program, and the quality process feedback issues were discussed among project partners. [more..](#)

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MUBS inaugurates the Educational Leadership Center



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 European Commission TEMPUS www.ties-project.eu



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UWIC hosts AROQAE's third Annual Conference

13/06/2011 15:10

THE Arab Organization for Quality Assurance in Education (AROQAE) will hold in the presence of AROQAE President HE Senator Talal Abu-Ghazaleh its third Annual Conference entitled "Towards Harnessing Quality in Education and Research: Challenges and Opportunities" at the University of Wales Institute, Cardiff (UWIC) this week.

The conference, taking place June 16-17, invites all stakeholders of education to discuss how to raise awareness on quality of education and research in the Arab world, and discuss challenges and opportunities to joining the world move towards quality improvement in education.

This conference makes it an opportune time to bring together representatives of accreditation agencies, educational institutions, and quality research community; to jointly discuss ways to improve today's growing and global challenges in quality education in a new paradigm of learning quest and knowledge development.

"Our goal is to invite some of the world's foremost innovators from the fields of education, quality assurance, accreditation, in an effort to take a major step towards the development of accreditation standards and multi-level sustainable models for quality education," HE Senator Talal Abu-Ghazaleh said.

"We seek through this gathering to raise awareness about proper means and standards for quality assurance systems and standards for accreditation in educational institutions. At the same time, to explore international and regional cooperation for improved quality in education," he added.

The main topics to be tackled by the conference includes standards and guidelines for quality assurance and accreditation in education; Challenges and opportunities of quality assurances systems and frameworks; Best-practices, implementation strategies, and policies of quality assurance in education; Quality management systems with ICT tools; National networks promoting quality assurance and accreditation standards; Program design and curricula methodologies emphasizing student-centric learning outcomes; modes of delivery; and pedagogical models (distance-learning, e-learning, long-life learning).

Mohamed Loutfi, the Dean of International Development at UWIC said: "We are honoured to be hosting the AROQA Conference at the University of Wales Institute, Cardiff. The assurance of quality is paramount for all academic programmes and something we adhere to, rigorously. The theme of the conference reflects the International Staff Development programme offered by the Cardiff School of Education, where the Managing Quality course forms part of the portfolio. We are looking forward to the conference and sharing best practice with our esteemed colleagues."

The conference will be of interest to stakeholders of quality assurance, policy makers, faculty members, administrators, program directors, and quality managers.

Notes to Editors:

AROQAE

The Arab Organization for Quality Assurance in Education (AROQAE) was established in 2007 as a private non-profit organization. AROQAE came to embody the vision of the Association of Arab Universities and in line with the approach observed in several developed countries. It has an amazing potential, most dramatically in its impact on enabling institution to "boot up" and join the globalizing developed world in

Κορυφικοί Πανεπιστημιακοί σε εκδήλωση του Ιονίου Πανεπιστημίου στην Κέρκυρα



Δεκαοκτώ Πρυτάνεις, Αντιπρυτάνεις και αντιπρόεδρους πανεπιστημιακούς από αραβικές χώρες υποδέχτηκε το Ιόνιο Πανεπιστήμιο την Τρίτη 8 και την Τετάρτη 9 Μαΐου 2012 στην Ιόνια Ακαδημία, στο πλαίσιο συνάντησης μελών του ευρωπαϊκού Προγράμματος TEMPUS "Leadership in Higher Education Management".

Στο πρόγραμμα αυτό, στο οποίο συμμετέχουν ευρωπαϊκά πανεπιστήμια και πανεπιστήμια του Λιβάνου, της Αιγύπτου, της Τυνησίας και του Μαρόκου, το Ιόνιο Πανεπιστήμιο

συναντινεί, μεταξύ άλλων, με επικεφαλής τον τίτλο Πρόεδρο καθ. Δημήτριο Τσιουγκοράκη και τη Διευθύντρια Διεύθυνσης του πανεπιστημιακών ηγεσιών στο συνεργαζόμενο Πανεπιστήμιο.

Εκτός των πρυτάνειων και αντιπρυτάνειων από τις πιο πάνω χώρες, στις εργασίες συμμετείχαν και ο τίτλος και ο νυν Γενικός Γραμματέας του Συνδέσμου Αραβικών Πανεπιστημίων κ.α.δ. Χαλίλ Hashem και Sultan Abu Otaibi. Ο συνδέσμος εκπροσωπεί πάνω από 250 Πανεπιστήμια από όλες τις αραβικές χώρες.

Την έναρξη των εργασιών κήρυξε με ομιλία του ο Αντιπρυτάνης του Ιονίου Πανεπιστημίου Αναστέλι Καθην. Σταύρος Κάτσιος, ενώ την προεδρία και το συντονισμό των εργασιών είχε ο Καθηγητής Δημ. Τσιουγκοράκης. Σύντομο καλωσόρισμα απόθευε εκ μέρους του Διευθύνου και ο Αντιδευθυντής κ. Ποταμίτης.

Οι σύνεδροι διέμεναν στο ξενοδοχείο Κοινοκάλλι Bay, το οποίο πρόσφερε άψογη φιλοξενία, που εντυπωσίασε τους προσκεκλημένους.

Network of university leaders in Greece

Διεθνής Συνάντηση Πανεπιστημιακών από τις Αραβικές Χώρες στην Κέρκυρα

Επιστήμη - Τεχνολογία
Πέμπτη, 10 Μαΐου 2012 10:38



Δεκαοκτώ Πρυτάνεις, Αντιπρυτάνεις και αντιπρόεδρους πανεπιστημιακούς από αραβικές χώρες υποδέχτηκε το Ιόνιο Πανεπιστήμιο την Τρίτη 8 και την Τετάρτη 9 Μαΐου 2012 στην Ιόνια Ακαδημία, στο πλαίσιο συνάντησης μελών του ευρωπαϊκού Προγράμματος TEMPUS "Leadership in Higher Education Management".

Στο πρόγραμμα αυτό, στο οποίο συμμετέχουν ευρωπαϊκά πανεπιστήμια και πανεπιστήμια του Λιβάνου, της Αιγύπτου, της Τυνησίας και του Μαρόκου, το Ιόνιο Πανεπιστήμιο συναντινεί, μεταξύ άλλων, με επικεφαλής τον τίτλο Πρόεδρο καθ. Δημήτριο Τσιουγκοράκη και τη Διευθύντρια Διεύθυνσης του πανεπιστημιακών ηγεσιών στο συνεργαζόμενο Πανεπιστήμιο.

Εκτός των πρυτάνειων και αντιπρυτάνειων από τις πιο πάνω χώρες, στις εργασίες συμμετείχαν και ο τίτλος και ο νυν Γενικός Γραμματέας του Συνδέσμου Αραβικών Πανεπιστημίων κ.α.δ. Χαλίλ Hashem και Sultan Abu Otaibi. Ο συνδέσμος εκπροσωπεί πάνω από 250 Πανεπιστήμια από όλες τις αραβικές χώρες.

Την έναρξη των εργασιών κήρυξε με ομιλία του ο Αντιπρυτάνης του Ιονίου Πανεπιστημίου Αναστέλι Καθην. Σταύρος Κάτσιος, ενώ την προεδρία και το συντονισμό των εργασιών είχε ο Καθηγητής Δημ. Τσιουγκοράκης. Σύντομο καλωσόρισμα απόθευε εκ μέρους του Διευθύνου και ο Αντιδευθυντής κ. Ποταμίτης.

Οι σύνεδροι διέμεναν στο ξενοδοχείο Κοινοκάλλι Bay, το οποίο πρόσφερε άψογη φιλοξενία, που εντυπωσίασε τους προσκεκλημένους.

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Tempus

Schedule for Year One

So my programme for the first six months is:

December 13th/14th

Kick off meeting in Casablanca.
Year One objectives set

March 2013

Governance Workshops

April 2013

Centres open with equipment

July 2013

Short Courses ready



Work Packages

No	Title	Activities	Leader	Timeframe
1	Identifying Precise Needs	Scoping the needs Writing report	Leadership Foundation	October 2012 – March 2013
2	Preparing the Short Courses	Organising a schedule Training the trainers Preparing the courses Writing report	La Sapienza University	October 2012 – July 2013
3	Preparing the Masters	Organising a schedule Training the trainers Preparing the Master's degree Writing report	Salamanca University	October 2013 – July 2015
4	Forming the Centres	Forming the centres Buying the Equipment Running the centres	Cardiff Metropolitan	October 2012 – July 2015
5	e-learning	Training staff Preparing material Apps Accrediting material	Osel, Shoofly	October 2013 – July 2015
6	Dissemination	Forming a committee Setting up networks Local Dissemination National Dissemination International Dissemination	Ionia University	October 2013 – July 2015
7	Sustainability	The Centres The Networks The Material	Cardiff Metropolitan University	October 2013 – July 2015
8	Quality	Forming a committee Accreditations Centres Feedback and monitoring	Magna Charta	October 2013 – July 2015
9	Management	Management of all activities	Cardiff Metropolitan	October 2012 – July 2015

Benefits for MENA Universities

Updating of existing infrastructure.

Improvement to the student experience.

Exposure to European Best Practice.

Broadening of staff experience and outlook.

Closer collaboration with Ministry

Increase in networking.

Benefits to EU Institutions

Exposure of staff to a different education system.

Broadening of staff experience and outlook.

Increase in networking.

Formation of International Ties

Thank you...



Cardiff Metropolitan University
Prifysgol Fetropolitan Caerdydd

UAMC